

MATT R. ANDREWS

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Associate Professor

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Profile

Matt Andrews is Associate Professor of Public Policy. His research focuses on public sector reform, particularly budgeting and financial management reform, and participatory governance in developing and transitional governments. Recent articles focus on forging a theoretical understanding of the nontechnical factors influencing success in reform processes. Specific emphasis lies on the informal institutional context of reform, as well as leadership structures within government-wide networks. This research developed out of his work in the provincial government of Kwa-Zulu Natal in South Africa and more recently from his tenure as a Public Sector Specialist working in the Europe and Central Asia Region of the World Bank. He brings this experience to courses on public management and development. He holds a BCom (Hons) degree from the University of Natal, Durban (South Africa), an MSc from the University of London, and a PhD in Public Administration from the Maxwell School, Syracuse University.

Courses

Fall

- MLD-102-A Getting Things Done: Management in a Development Context
- MLD-102-B Getting Things Done: Management in a Development Context

Not Offered

- MLD-408M Money Management and Policy Implementation in Developing Countries

Research

For a complete list of faculty citations from 2001 - present, please visit the Harvard Kennedy School Research Report Online.

Selected Publication Citations:

- *Academic Journal/Scholarly Articles*
 - Lant Pritchett, Michael Woolcock, and Matthew Andrews. "Looking Like a State: Techniques of Persistent Failure in State Capability for Implementation." *Journal of Development Studies* 49.1 (January 2013): 1-18.
- *Books*
 - Andrews, Matthew. *The Limits of Institutional Reform in Development*. Cambridge University Press, 2013.

- *Commentary*
 - Andrews, Matthew. "We Need to Radically Rethink Who Leads Development and What Hey Do." *Guardian*, April 2, 2013.

- *HKS Faculty Research Working Paper Series*
 - Andrews, Matthew. "How Do Governments Get Great?" HKS Faculty Research Working Paper Series RWP13-020, June 2013.

 - Andrews, Matthew. "Going Beyond Heroic-Leaders in Development." HKS Faculty Research Working Paper Series RWP13-021, June 2013.

 - Andrews, Matthew. "Who Really Leads Development?" HKS Faculty Research Working Paper Series RWP13-011, April 2013.